

VARIANCE ANALYSIS 2016/17 - Susan Priest
August 2016 - Quarter 2

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	BRIEF EXPLANATION OF VARIANCE
REVENUE EXPENDITURE		£000	£000	£000	£000	
<u>Susan Priest - Corp Dir - Strategic Development</u>						
Services						
M20 Jct 11 Study	EC14	89	486	485	(1)	-
Sub Total - Services		89	486	485	(1)	
Admin						
Sub Total - Admin		-	-	-	-	
Total - Susan Priest - Corp Dir - Strategic Development		89	486	485	(1)	

N.B.

The above excludes admin recharges, capital charges and depreciation costs.

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VARIANCE ANALYSIS 2016/17 - Suzy Tigwell
August 2016 - Quarter 2

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	BRIEF EXPLANATION OF VARIANCE
REVENUE EXPENDITURE		£000	£000	£000	£000	
<u>Suzy Tigwell - Leadership Support</u>						
Services						
Feasibility Study Folk Seafront CP	CE46	-	-	-	-	-
Otterpool - Developer	ED00	-	-	-	-	-
Folkestone Airshow	EE23	12	12	13	1	-
Civic Ceremonials	FE20	15	15	15	-	-
Emergency Planning	FH25	24	24	24	-	-
Sub Total - Services		51	51	52	1	
Admin						

Corporate Centre	GB00	162	205	203	(2)	
Corporate Director - Strategic Operations	GL05	142	144	138	(6)	Management salary saving.
Corporate Director - Organisational Change	GM00	122	124	126	2	
Corporate Director - Strategic Development	GM01	93	95	149	54	(£4k) saving on overstated salary budget, £56k cost for Masterplanning Urban Design and Viability Post - no budget.
Leadership and PA Support	GM38	226	231	225	(6)	£26k agency cost, £38k no budget for policy and performance officer, £12k extra manager cost from increased hours offset by (£19k) maternity saving, (£15k) Leadership Support Assistant saving, (£21k) policy and performance vacancy saving, (£22k) resilience and risk vacancy and (£3k) saving for PA post - overstated budget.
Sub Total - Admin		745	799	841	42	
Total - Suzy Tigwell - Leadership Support		796	850	893	43	

N.B.

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VARIANCE ANALYSIS 2016/17 - Mark Luetchford

August 2016 - Quarter 2

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	BRIEF EXPLANATION OF VARIANCE
<u>REVENUE EXPENDITURE</u>		£000	£000	£000	£000	
<u>Mark Luetchford - Communications</u>						
<u>Services</u>						
Sub Total - Services		-	-	-	-	
<u>Admin</u>						
Website Project	GL35	6	1	1	-	
Communications	GM37	244	247	239	(8)	(£4k) EKH SLA, (£4k) Shepway Today, (£2k) salary saving offset by £2k reduced budget advertsing income.
Sub Total - Admin		250	248	240	(8)	
Total - Mark Luetchford - Communications		250	248	240	(8)	

N.B.

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ARIANCE ANALYSIS 2016/17 - Amandeep Khroud
August 2016 - Quarter 2

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	BRIEF EXPLANATION OF VARIANCE
<u>REVENUE EXPENDITURE</u>		£000	£000	£000	£000	
<u>Amandeep Khroud - Democratic Services & Law</u>						
<u>Services</u>						
Household Waste Collection	CE10	8	10	(14)	(24)	(mpile,15Jul16) Income increased (£21k) for the collection of bulky waste based on current income so far this year.
Recycling and Waste	CE11	(1,364)	(1,364)	(1,323)	41	(mpile,26May16) Income increased (£8.4k) for bulky collections (mpile,16Aug16) Garden waste income increased by a further £8k, under recovering by £40k (mpile,15Jul16) Garden waste projected income not met £48k)
Environmental Enhancements	CE12	-	-	-	-	-
Hythe Swimming Pool	CE31	3	6	28	22	(rhedges,06Sep16) Approx +£20k mainly due to under-recovery of income. Pool closed for 12 weeks due to major repairs (rhedges,06Jun16) +£27k, due to under-recovery of income.
Cleansing	CE60	6	6	6	-	-
Street Naming & Numbering	DA12	(11)	(11)	(20)	(9)	-
Leas Cliff Hall	EA01	681	681	681	-	-
Members Allowances & Expenses	FE05	384	384	386	2	-
Democratic Representation-Misc Expenditure	FE15	23	21	20	(1)	-
Democratic Representation-Support Services	FE61	-	-	-	-	-
Democratic Representation-Recharges	FE70	(117)	(117)	(117)	-	-
Registration of Electors	FH03	77	77	77	-	(rhedges,12May16) Incl £16,772 IER income
Conducting Elections	FH04	5	5	5	-	(wfitter,02Jun16) Costs for Unit 2, Learoyd Road,
Individual Electoral Registration (IER)	FH05	(43)	(43)	-	43	(wfitter,02Jun16) Transitional income no longer received from Cabinet Office (wfitter,02Jun16) Transitional income no longer received
Sub Total - Services		(348)	(345)	(271)	74	
<u>Admin</u>						
Client Side Unit	GA03	127	129	128	(1)	-
Procurement	GA10	111	113	114	1	(arush,18Aug16) 2 vancancies within team covered by agency staff.
Centralised Equipment	GA11	1	-	-	-	-
Corporate Consumables - Floors 1 & 2	GA24	4	4	4	-	-
Legal Services	GL00	381	377	383	6	(dkelly,01Jun16) Due to staffing issues, additional legal/professional costs will be incurred
Solicitor to the Council	GL41	78	79	83	4	-
Electoral Services	GL51	90	97	114	17	(rhedges,06Sep16) +£16k on staffing costs in JH Electoral Officer post (rhedges,31May16) null
	GL52	130	132	124	(8)	(abrooks,07Sep16) £7k savings on staffing costs (Governance Manager secondment completed) Add note text here (rhedges,06Sep16) -£20k on staffing costs.....Govern Mgr post 'vacant'
Committee Services						

ICT Contract	GM13	382	382	350	(32)	-
Waste Contract	GM14	3,549	3,549	3,450	(99)	-
Contract Parking Enforcement	GM15	371	371	371	-	-
ICT Operations	GM19	591	601	608	7	-
Waste Contract Management	GM34	172	173	174	1	-
Sub Total - Admin		5,987	6,007	5,903	(104)	
<u>Holding</u>						
Civic Centre-Cleaning Contract	GX02	55	55	55	-	-
Sub Total - Holding		55	55	55	-	
Total - Amandeep Khroud - Democratic Services & Law		5,694	5,717	5,687	(30)	

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VARIANCE ANALYSIS 2016/17 - Andrina Smith

August 2016 - Quarter 2

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	BRIEF EXPLANATION OF VARIANCE
<u>REVENUE EXPENDITURE</u>		£000	£000	£000	£000	
<u>Andrina Smith - Head of Human Resources</u>						
<u>Services</u>						
Cemeteries	CE20	(179)	(179)	(179)	-	-
Closed Churchyards	CE21	-	-	-	-	-
Burials	CE25	-	2	-	(2)	-
Corporate Training	FD16	24	24	24	-	-
Local Land Charges	FH57	(162)	(162)	(167)	(5)	-
CX Savings	AX02	-	-	-	-	-
Sub Total - Services		(317)	(315)	(322)	(7)	
<u>Admin</u>						
Business Support Unit	GA23	631	614	624	10	(rhedges,09Aug16) Update staffing projection - overall +£3k (rhedges,09Aug16) Update staffing projection - overall showing -£2k overspend (rhedges,23May16) null
Organisational Development	GL45	317	312	308	(4)	-
Centrally Managed Staffing	GM02	-	-	(1)	(1)	-
Payroll	GM07	48	48	48	-	-
Human Resources (Corporate Training)	GM08	144	61	80	19	-

Human Resources (Central Costs)	GM09	58	58	83	25	(asmith,31Aug16) Increased projection on 2602 due to current casework
Sub Total - Admin		1,198	1,093	1,142	49	
Total - Andrina Smith - Head of Human Resources		881	778	820	42	

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VARIANCE ANALYSIS 2016/17 - Pat Main

August 2016 - Quarter 2

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	BRIEF EXPLANATION OF VARIANCE
<u>REVENUE EXPENDITURE</u>		£000	£000	£000	£000	
<u>Pat Main - Head of Finance</u>						
<u>Services</u>						
Members Community Grant Bid	ED42	-	7	7	-	-
Corporate Management- Misc Expenditure	FD15	301	378	378	-	-
Corporate Management-Support Services	FD61	-	-	-	-	-
Corporate Management-Recharges	FD70	(109)	(109)	(109)	-	-
Pensions Back Funding	FF15	1,743	1,743	1,743	-	-
Early Retirement Contributions	FF16	-	-	-	-	-
Business Rates Collection	FL05	(172)	(172)	(172)	-	-
Council Tax Collection	FL20	(498)	(498)	(498)	-	-
Council Tax Benefits	FL21	-	-	-	-	-
Council Tax Reduction Scheme	FL22	(236)	(235)	(166)	69	Some of salary variance of £76k to be met by KCC & KPCC grant of £125k, loss of DCLG grant of £91k and payments to TC & PC £28k
Housing Benefits	FN01	(325)	(325)	(221)	104	Although payments for Housing Benefits are down against the budget the loss of subsidy has resulted in this negative variance
Rent Rebates	FN02	6	6	363	357	Although payments for Rent Rebates are down against budget the loss of subsidy has resulted in this negative variance
Sub Total - Services		710	795	1,325	530	
<u>Admin</u>						
Accountancy	GA00	687	738	777	39	5 vacancies providing (£205k) savings within permanent staff costs; Financial Services Manager, Chief Accountant, GF Group Accountant, Full time Finance Officer & Part time Finance Officer. Savings of (£8k) on cash alternative to leased car relating to FS Manager post. £240k temporary staff costs to cover FS Manager, Chief Accountant & GF Group Accountant, and £12k addition costs in relation to Professional fees & Subscriptions

Corporate Debt	GA05	275	265	265	-	-
Treasury Management	GA08	14	44	44	-	-
Revenues	GA20	354	352	401	49	Sopra Steria review savings of £75k forecast still to be achieved. Additional temporary staff costs £12k. 2 vacant Recovery Officer posts budgeted but not planned to be filled (£50k)
Technical, Fraud & VO's	GA22	233	313	313	-	-
Benefits	GA27	517	487	653	166	Sopra Steria review savings of £253k forecast still to be achieved. 3 x Operational Improvement officers unbudgeted costs £81k, temporary staff costs £24k, offset by Middle Office Officer vacancies, grants, reduction in budgeted hours, Maternity leave, cash alternative to leased car & budget for Computer equipment no longer required (£190k)
FERIS Fraud & Error Reduction Incentive Scheme	GA28	-	-	-	-	-
DWP Additional Fees	GA29	-	-	-	-	-
Printing Services	GA54	324	326	325	(1)	-
New Romney One Stop	GA56	3	3	3	-	-
Hythe Library	GA57	-	-	-	-	-
Lydd Library	GA58	-	-	1	1	Increased projection to cover handymen costs for the removal of SD equipment
Civic Wardens	GA60	80	93	94	1	-
Customer Services	GA62	866	887	841	(46)	Various secondments, vacancies, temp costs, maternity leave & reduced hours (£46k)
ICT Innovation Project	GL32	-	-	-	-	-
Office Moves	GL33	-	-	-	-	-
Ways of Working	GL34	-	-	-	-	-
Digital Transformation	GL37	-	-	-	-	-
Internal Audit	GP00	101	101	101	-	-
Sub Total - Admin		3,454	3,609	3,818	209	
Total - Pat Main - Head of Finance		4,164	4,404	5,143	739	

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VARIANCE ANALYSIS 2016/17 - Sarah Robson

August 2016 - Quarter 2

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	BRIEF EXPLANATION OF VARIANCE
<u>REVENUE EXPENDITURE</u>		£000	£000	£000	£000	
<u>Sarah Robson - Head of Communities</u>						
<u>Services</u>						
Licensing	BE57	(172)	(172)	(172)	-	-

Caravan Sites	BE58	(3)	(3)	(3)	-	-
Crime and Disorder	BF53	27	27	27	-	-
Food Safety, Health and Safety etc	BG50	266	240	247	7	Maternity cover
Pollution Reduction	BG51	26	31	31	-	-
Pest Control	BG52	1	1	1	-	-
Silver Back Project	CE27	-	-	-	-	-
Family Champions	CE28	57	76	19	(57)	Two vacant posts not being filled
Troubled Families Secondment	CE29	-	-	-	-	-
Working Families Everywhere	CE32	-	-	-	-	-
Dog Control	CE51	17	17	17	-	-
Litter and Fouling Enforcement	CE54	1	8	8	-	-
CSE External Projects	CE55	-	10	10	-	-
Hackney Carriage Licensing	CE58	(86)	(86)	(86)	-	-
Other Environmental Services	CE99	62	60	62	2	-
Cultural Services	EA59	33	-	-	-	-
Community Chest	ED15	-	211	211	-	-
Members Ward Allowance	ED40	45	45	45	-	-
Community Grants	ED41	197	321	321	-	-
Sports Development Initiatives	EE20	21	21	21	-	-
Folkestone Sports Centre	EE25	190	190	190	-	-
Young People Initiative	EF01	-	-	-	-	-
Tall Ships Project	ER02	20	20	20	-	-
General Grants	FH18	57	90	90	-	-
Housing Standards	HE10	(1)	(1)	(1)	-	-
Housing Strategy	HH11	4	4	4	-	-
Homelessness	HH21	47	47	118	71	£39k Outreach Service (Homeless Prevention Fund), £26k Tenant Sustainment (Homeless Prevention Fund), £6k Other minor variance
Registered Social Landlords	HH31	-	-	-	-	-
Renovation Grants	HH40	-	-	-	-	-
Care and Repair Scheme	HH42	44	44	44	-	-
Other Housing Improvement Services	HH48	-	-	-	-	-
Housing Advances	HH70	-	-	-	-	-
Sub Total - Services		853	1,201	1,224	23	
<u>Admin</u>						
Head of Housing, Land & Property	GH51	80	82	84	2	-
Housing Options	GH58	257	273	307	34	Increase in salaries due to restructure, 1 staff member increase in grade and 2 staff members increased hours
Social Lettings Agency	GH61	2	23	31	8	-
Housing Strategy & Support	GH62	96	98	96	(2)	-
Crime Reduction	GL20	-	-	-	-	-
Community Safety	GL21	239	441	320	(121)	4 redundant posts
Environmental Health	GM22	-	-	-	-	-
Private Sector Housing	GM29	235	238	233	(5)	-
Environmental Protection	GM36	434	339	263	(76)	Savings from restructure and part year vacancies
Licensing	GM44	-	100	86	(14)	Savings from restructure and part year vacancy
Caravan Co-ordinator	GM45	-	-	-	-	-

Community Development	GM47	167	-	-	-	-
Sub Total - Admin		1,510	1,594	1,420	(174)	
Total -Sarah Robson - Head of Communities		2,363	2,795	2,644	(151)	

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VARIANCE ANALYSIS 2016/17 - Andy Jarrett

August 2016 - Quarter 2

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	BRIEF EXPLANATION OF VARIANCE
<u>REVENUE EXPENDITURE</u>		£000	£000	£000	£000	
<u>Andy Jarrett - Strategic Development Projects</u>						
<u>Services</u>						
Hythe Sports Provision Study	CE35	-	-	-	-	-
Princes Parade Planning Project	ED02	41	41	41	-	-
Misc Regeneration Initiatives	ED11	(35)	(14)	(12)	2	-
Strategic Projects	ED50	-	30	30	-	-
Sub Total - Services		6	57	59	2	
<u>Admin</u>						
Projects	GM33	202	128	128	-	-
Strategic Development Projects	GM40	113	84	84	-	-
Land Owners Projects	GM48	-	82	94	12	Officer seconded from Planning
Sub Total - Admin		315	294	306	12	
Total - Andy Jarrett - Strategic Development Projects		321	351	365	14	

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VARIANCE ANALYSIS 2016/17- Katharine Harvey

August 2016 - Quarter 2

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	BRIEF EXPLANATION OF VARIANCE
REVENUE EXPENDITURE		£000	£000	£000	£000	
<u>Katharine Harvey - Head of Economic Development</u>						
<u>Services</u>						
Community Infrastructure Levy	EC13	-	-	-	-	-
Commercial Development	ED01	-	-	-	-	-
Regeneration & Economic Development	ED10	300	378	398	20	-
Rural Regeneration Initiatives	ED12	13	31	30	(1)	-
European Initiatives	ED13	27	27	32	5	-
High Street Innovation Fund	ED14	-	2	2	-	-
Folkestone CLLD	ED16	-	5	10	5	-
Environmental Initiatives	ES05	24	25	25	-	-
Sub Total - Services		364	468	497	29	
<u>Admin</u>						
Regeneration & Economic Development	GM30	196	199	204	5	-
Sub Total - Admin		196	199	204	5	
Total - Katharine Harvey - Head of Economic Development		560	667	701	34	

N.B.

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VARIANCE ANALYSIS 2016/17 - Ben Geering

@ August 2016 - Period 5

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	BRIEF EXPLANATION OF VARIANCE
REVENUE EXPENDITURE		£000	£000	£000	£000	
<u>Ben Geering - Head of Planning</u>						
<u>Services</u>						
Development Control	DA11	(481)	(501)	(501)	-	-
Planning Policy	EC12	92	124	124	-	-
Sub Total - Services		(389)	(377)	(377)	-	

Admin Planning Control	GM20	1,026	1,196	1,037	(159)	Assumes that all six vacant posts are filled from the half year.
Sub Total - Admin		1,026	1,196	1,037	(159)	
Total - Ben Geering - Head of Planning		637	819	660	(159)	

N.B.

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VARIANCE ANALYSIS 2016/17 - Andy Blaszkowicz
August 2016 - Quarter 2

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	BRIEF EXPLANATION OF VARIANCE
<u>REVENUE EXPENDITURE</u>		£000	£000	£000	£000	
<u>Andy Blaszkowicz - Head of Commercial & Technical Services</u>						
<u>Services</u>						
CCTV	BE51	-	-	-	-	-
Highways Non-Partnership	CE01	16	1	1	-	-
Street Furniture	CE02	20	20	24	4	-
Passenger Shelters	CE03	18	18	18	-	-
Street Lighting	CE04	66	66	76	10	-
Outdoor Sports and Recreation	CE30	(25)	(25)	(19)	6	£6k reduction to football income due to alternative use of new 3G pitch at the Cheriton Road Sports Ground Trust.
Royal Military Canal (including Ecology & Habitat Maintenance (HLF))	CE33 / CE34	(9)	7	11	4	
RMC Drainage Functions	CE36	8	8	8	-	-
RMC - Bridge Painting	CE37	22	22	22	-	-
Community Parks & Open Spaces	CE38	30	50	51	1	-
Off-Street Parking	CE40	(895)	(883)	(978)	(95)	(rhedges,02Jun16) Increase in projected income for both parking charges and fines
On-Street Parking Enforcement	CE45	(394)	(391)	(453)	(62)	(rhedges,02Jun16) Increase in projected parking fines
Public Toilets	CE52	(6)	(6)	(6)	-	-
Oil Pollution	CE91	-	-	-	-	-
Sewerage Services	CG55	-	-	-	-	-
Coast Protection	CG80	(208)	(208)	(208)	-	-
Shoreline Management	CG85	(52)	(52)	(52)	-	-
Flood Defence & Land Drainage	CG90	16	16	16	-	-
Romney Marsh Project	CG96	-	-	-	-	-
Flood Repair & Renew	CG97	-	-	-	-	-
Building Control	DA10	(237)	(237)	(237)	-	-
Leas Bandstand	EA11	4	4	3	(1)	-

Hythe Beach Chalets	EA12	-	-	(7)	(7)	(£7k) rental income only, expenditure budgets to be added, which will reduce the net balance.	-
Shorncliffe Industrial Estate	EB01	-	-	-	-		-
Mountfield Industrial Estate	EB02	(76)	(76)	(76)	-		-
Industrial Estates - Support Services	EB04	-	-	-	-		-
Lifeline Facilities	HH51	(171)	(161)	(204)	(43)		-
Dover Careline	HH52	-	-	-	-		-
Sub Total - Services		(1,873)	(1,827)	(2,010)	(183)		
Admin							
Property Handymen	GM18	-	-	40	40		-
Building Control	GM21	253	257	252	(5)		-
Parking Services	GM23	91	92	91	(1)		-
Handyman Service	GM24	60	61	60	(1)		-
Grounds Maintenance Contract Management	GM25	73	74	74	-		-
Engineers	GM31	225	220	153	(67)	(rhedges,10Aug16) Staffing proj. £74k. Underspend due to change in staffing structure (aclifford,08Aug16) Staffing proj. £70k. Total projection -£52k (rhedges,08Aug16) Staffing proj. £70k. Total projection -£78k (rhedges,08Aug16) Staffing proj. £80k. Total projection -£78k (rhedges,31May16) Staffing proj. £70k (new Eng starting beg. July). Total projection -£78k (rhedges,17May16) £60k/£70k savings (rhedaes.04Mav16) Amend projection for new engineer?	-
Property	GM32	258	270	249	(21)		-
Head of Commercial & Technical Services	GM39	87	88	88	-		-
Sub Total - Admin		1,047	1,062	1,007	(55)		
Holding							
ASD - Grounds Maintenance	CE39	-	-	-	-		-
Grounds Maintenance	GE01	1,128	1,189	1,187	(2)	(£11k) savings identified during Base Budget Review April 16, (£14k) fine income earmarked for future tree projects (£8k) small net saving staffing costs, offset by £34k Oportunitas material costs and reduction to anticipated annual income and (£3k) other minor net operational savings.	-
Charity Areas	GE05	201	199	196	(3)		-
Royal Military Canal	GE06	91	94	92	(2)		-
Toilet Cleaning	GE07	110	111	109	(2)		-
Pump Maintenance Crew	GE08	10	10	10	-		-
Civic Centre	GX00	184	198	198	-		-
3/5 Shorncliffe Road	GX01	4	4	6	2		-
Hawkinge Depot	GX05	4	4	4	-		-
Oss-New Romney	GX06	4	4	4	-		-
Public Toilets	GX10	110	110	110	-		-
Parks & Open Spaces Buildings	GX20	40	53	53	-		-
Royal Military Canal Buildings	GX21	6	6	6	-		-
Hythe Beach Huts	GX22	-	-	15	15		-
Bandstand	GX23	3	3	3	-		-
Sports & Recreation Buildings	GX24	17	17	17	-		-
Charity Parks & Open Spaces	GX25	40	49	49	-		-
Hythe Swimming Pool	GX27	118	119	118	(1)		-

Car Parks	GX30	196	196	196	-	-
Prog Planned Maintenance	GX40	107	152	152	-	-
Cemeteries Buildings	GX50	9	9	9	-	-
Oxenden Road Depot	GX51	6	6	6	-	-
Mountfield Rd Depot	GX52	16	16	16	-	-
Misc Corporate Property	GX53	(150)	(150)	(150)	-	-
Christchurch Tower	GX54	-	-	-	-	-
Ross Depot & Murf	GX55	17	17	14	(3)	-
Fishermans Beach	GX56	-	-	-	-	-
Mountfield Industrial Estate	GX60	5	5	5	-	-
Miscellaneous Commercial Property	GX69	-	-	-	-	-
Misc Leisure Prop (Non-Op)	GX79	3	3	3	-	-
Miscellaneous Agricultural Property	GX89	-	-	(84)	(84)	-
Misc Vacant Land & Buildings	GX99	1	1	1	-	-
Sub Total - Holding		2,280	2,425	2,345	(80)	
Total - Andy Blaszkowicz - Head of Commercial & Technical		1,454	1,660	1,342	(318)	

N.B.

The above excludes admin recharges, capital charges and depreciation costs.

The 'latest approved budget' is the original budget plus any approved carry forwards and virements.